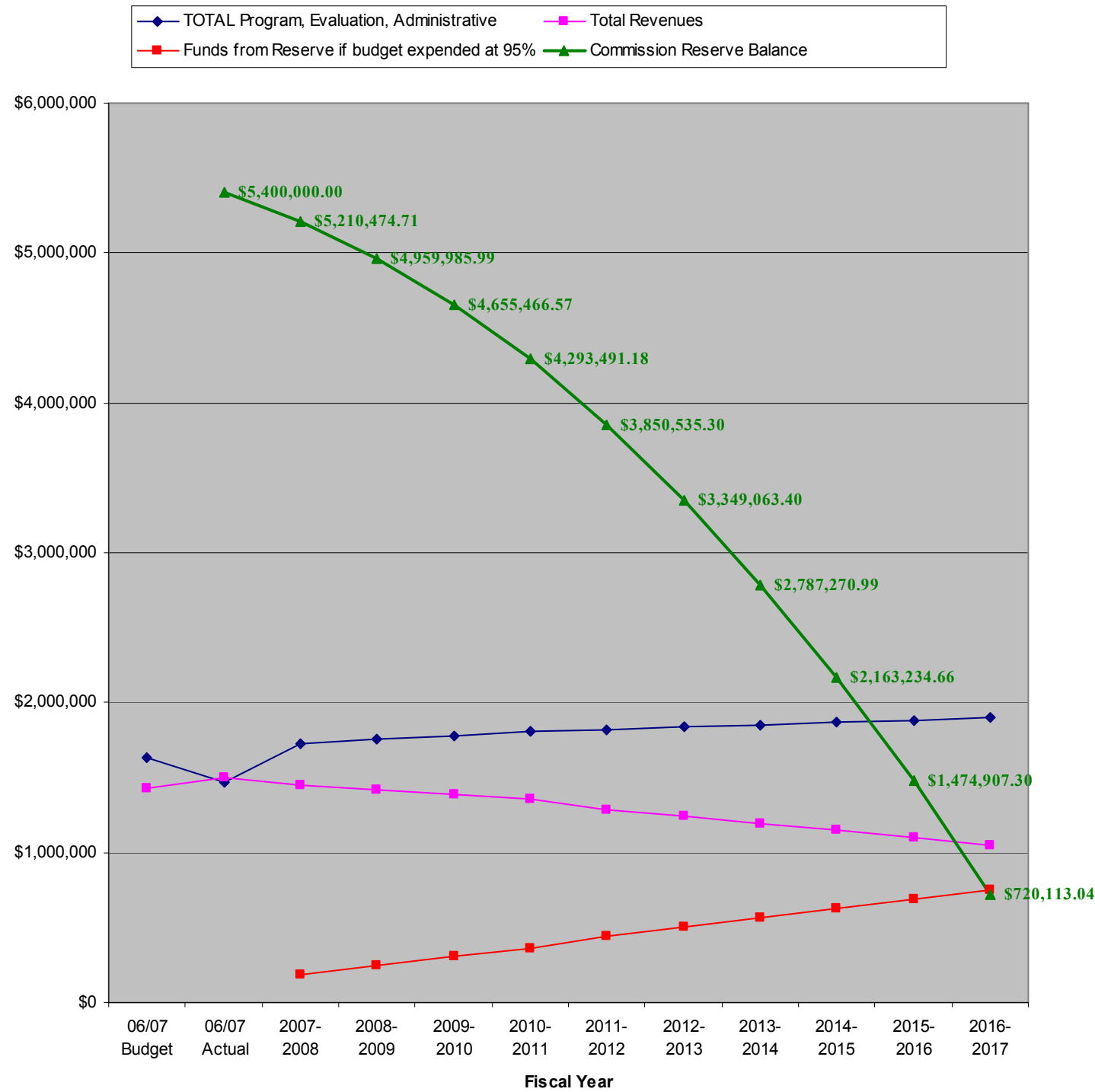


Sutter County Children & Families Commission Long Term Financial Forecast



Long Term Financial Plan
FY 07/08 through FY 11/12



The SCCFC Reserve based on current projections in the LTFP would be reduced to \$3.8 million in FY 2011/2012. Extending current LTFP projections (current projections do not allow for increased program investment reflecting inflation) the SCCFC Reserve would be reduced to approximately \$720,000 in FY 2016/2017. The Strategic Planning and Long Term Financial planning activities conducted by SCCFC have increased the opportunity to evaluate the implications of both short and long term funding decisions. This work also creates a foundation for future strategic and financial planning efforts. The LTFP demonstrates the careful deliberation of SCCFC in making funding decisions since its inception. The current reserve assures the viability of valuable programs in Sutter County. In the event of a drastic change or reduction to Prop 10 funding the services available to Sutter Counties children and families through SCCFC will be secure well into the future. SCCFC will continue to explore opportunities to extend its resources and increase its impact through local public and/or private sector partnerships.

Introduction

The Sutter County Children & Families Commission (SCCFC) Long Term Financial Plan (LTFP) is designed to communicate SCCFC’s long term approach for program investment to funded programs and the community at large. Since its formation in 1999 SCCFC has made significant community investments on behalf of Sutter’s children aged 0-5 and their families. SCCFC recognized the unique and powerful opportunity offered by Prop 10 funds and through careful planning and program investment starts this LTFP with a projected reserve fund of \$5.4 million. As SCCFC moves forward it is facing an era in which it must continue to make careful and difficult funding decisions in addition to considering the sustainability of its current program investments. SCCFC and all county commissions are facing the reality that Prop 10 tobacco tax revenues are projected to decline at a rate of approximately 3% per year. Prop 10 tobacco tax revenues have also faced and will continue to face legislative attempts to divert the funding.

The SCCFC LTFP outlines the planned program investments for Sutter County children and their families over a 5 year time frame; therefore it estimates revenues and expenses. The LTFP does not dictate future funding commitments, obligations or appropriations, nor does it obligate future commissions to specific funding paths. The LTFP serves as a framework to guide the management of resources and program investments as allocated by the Commission in accordance with the Strategic Plan. Factors affecting finances at SCCFC are constantly changing and it will be necessary to update the LTFP annually. The updates will reflect actual data and will adjust assumptions as required. For this plan, the budgeted and actual revenue and expenses figures from FY 06/07 are included. Consistent with the new state audit requirements the costs have been segregated into Program, Evaluation and Administration. Costs have been segregated according to guidelines provided by First 5 California.

SCCFC approved the Sutter County Strategic Plan for 2007-2010 in April 2007. In July 2007 through the process of updating the Strategic Plan and conducting extensive financial planning discussion SCCFC has identified “Core” Programs. The SCCFC Core programs fill service gaps in the community and provide direct and needed services to children 0-5 and their families. The Core programs were identified based on demonstrated consistent successful performance and fiscal reporting and have a positive evaluation history. SCCFC has currently committed to funding the Core programs through the current Strategic Plan 2007-2010 pending annual program evaluation. The Core programs and current funding commitments are highlighted in blue on the LTFP.

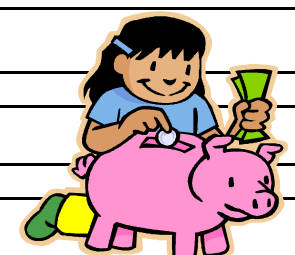
Key Notes –

- Program Investment** – Core Programs have funding commitments through 2010. Funding has been stabilized at levels stated in the LTFP as approved by the Commission in 7/07.
- Program Investment** – School Readiness program funding has been committed through 2011 at stated levels as approved by the Commission (6/07) and First 5 California (4/07)
- Program Investment** – funding for other SCCFC activities is listed at current levels pending annual SCCFC approval.
- Evaluation Expenses** – evaluation costs reflect evaluation of current funded programs. Cost would be affected if SCCFC approves or initiates new or additional programs.
- Administrative Expenses** –
 - Salaries and Employee benefits reflect an increase projected at 5% per year. Actual may vary based on future contract negotiations. SCCFC conforms to all Sutter County Personnel Policies. Staff count is projected to remain unchanged.
 - Services and Supplies reflect a projected inflation rate of 3% per year.
- Revenue** –
 - State Prop 10 funds – 2007/2011 figures based on First 5 CA projection memo, 2011/2012 assumes 3% decline
 - School Readiness funding is currently approved by First 5 CA through 2011. FY 2011/2012 assumes continued SR funding by First 5 CA.
 - Admin/Travel Augmentation – assumes continuation of First 5 CA augmentation
 - Interest earned – assumes interest estimate at 3.5%.
- Funds from Reserve** – the amount of funds projected to be used from reserves is estimated and is based on the assumption that 95% of budgeted figures will be expended.

Long Term Financial Plan FY 2007-2012

Approved 9-07

	06/07 Budget	06/07 Actual	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	Notes
Program Investments (** - represents a "Core" program)								
Sutter County Smiles **	\$150,000.00	\$141,265.00	\$157,257.00	\$157,257.00	\$157,257.00	\$157,257.00	\$157,257.00	Funding approved 7/07 through 2010.
Sutter Co. Smiles PTC	\$30,000.00	\$15,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	06/07 approved 11-06 mtg, pending approval for 07/08
Sutter Co. Smiles Dental Van			\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	
Smart Start **	\$309,502.27	\$264,203.00	\$253,230.00	\$253,230.00	\$253,230.00	\$253,230.00	\$253,230.00	Funding approved 7/07 through 2010.
School Readiness **	\$259,950.00	\$258,561.00	\$309,053.00	\$324,146.00	\$335,496.00	\$346,765.00	\$346,765.00	Approved by 1st 5 CA, funding approved through 2011
Luther School Readiness **	\$3,500.00	\$2,649.00	\$80,000.00	\$80,000.00	\$80,000.00	\$80,000.00	\$80,000.00	Funding approved 7/07 through 2010.
Family SOUP **	\$124,361.00	\$124,361.00	\$125,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$125,000.00	Funding approved 7/07 through 2010
FREE Immunizations **	\$25,000.00	\$20,074.00	\$35,500.00	\$37,275.00	\$37,275.00	\$37,275.00	\$37,275.00	Funding approved 7/07 through 2010
Child Behavioral Specialist **	\$100,000.00	\$94,190.00	\$100,000.00	\$105,000.00	\$105,000.00	\$105,000.00	\$105,000.00	Funding approved 7/07 through 2010
Bright Futures	\$60,486.34	\$48,872.00	\$65,525.34	\$65,525.34	\$65,525.34	\$65,525.34	\$65,525.34	FY 07/08 approved 6/07
Backpacks	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	
Community Education/Outreach	\$35,000.00	\$34,274.00	\$51,992.00	\$51,992.00	\$51,992.00	\$51,992.00	\$51,992.00	
Mini Grants	\$65,495.00	\$65,495.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	
Van Go! (1 time van purchase)	\$30,500.00							
Total Program Expenses	\$1,253,794.61	\$1,128,944.00	\$1,352,557.34	\$1,374,425.34	\$1,385,775.34	\$1,397,044.34	\$1,397,044.34	
	Program 92% expended (not inc. Van Go!)							
Evaluation Expenses								
Duerr Evaluation Contract	\$121,000.00	\$82,148.00	\$86,039.00	\$86,039.00	\$86,039.00	\$86,039.00	\$86,039.00	Grantees contribute 5% of grant award toward evaluation per contracts. Amt is SCCFC share of eval expense
Total Evaluation Expenses	\$121,000.00	\$82,148.00	\$86,039.00	\$86,039.00	\$86,039.00	\$86,039.00	\$86,039.00	
Administrative Expenses								
Salaries & Employee Benefits	\$162,402.20	\$161,841.00	\$184,509.07	\$193,734.52	\$203,421.25	\$213,592.31	\$224,271.93	estimates 5% increase per year
Services & Supplies	\$100,032.00	\$96,780.00	\$101,097.00	\$104,129.91	\$107,253.81	\$110,471.42	\$113,785.56	estimates 3% increase per year
Total Administrative Expenses	\$262,434.20	\$258,621.00	\$285,606.07	\$297,864.43	\$310,675.06	\$324,063.73	\$338,057.49	
Administrative Expense Limit 18% (as approved by Commission)		17.5%	16.5%	16.9%	17.4%	17.9%	18.6%	
	Admin. 98.5% expended							
TOTAL Program, Evaluation, Administrative	\$1,637,228.81	\$1,469,713.00	\$1,724,202.41	\$1,758,328.77	\$1,782,489.40	\$1,807,147.07	\$1,821,140.83	
<i>Amount expended per year if at 95% expended</i>			\$1,637,992.29	\$1,670,412.33	\$1,693,364.93	\$1,716,789.72	\$1,730,083.79	
	FY 06/07 expended 91% of approved budget (not inc. Van Go! Purchase)							
Revenue								
State Prop 10 funds	\$1,095,170.00	\$1,112,565.00	\$1,068,170.00	\$1,046,260.00	\$1,023,949.00	\$1,000,576.00	\$970,558.72	Est. based on State memo FY 07-11, assumes 3% decline in state funding for FY 11/12.
School Readiness	\$100,000.00	\$98,743.00	\$125,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$100,000.00	FY 07-11 approved by 1st 5 CA 4/07, FY 11/12 assumes continued SR State funding
Admin/Travel Augmentation	\$66,297.00	\$66,297.00	\$66,297.00	\$66,297.00	\$66,297.00	\$66,297.00	\$66,297.00	assumes continued augmentation from First 5 CA
Interest earned (estimate)	\$170,000.00	\$224,824.00	\$189,000.00	\$182,366.61	\$173,599.51	\$162,941.33	\$150,272.19	estimate of 3.5%
Total Revenues	\$1,431,467.00	\$1,502,429.00	\$1,448,467.00	\$1,419,923.61	\$1,388,845.51	\$1,354,814.33	\$1,287,127.91	
Funds from Reserve if budget expended at 95%			\$189,525.29	\$250,488.72	\$304,519.42	\$361,975.39	\$442,955.88	
Commission Reserve Balance		\$5,400,000.00	\$5,210,474.71	\$4,959,985.99	\$4,655,466.57	\$4,293,491.18	\$3,850,535.30	Core Program funding commitments- 08/09 \$1,081,908, 09/10 \$1,093,258, 10/11 SR \$346,765. Total of \$2,521,931, remains in Reserve, earning interest until expended.



The Long Term Financial Plan is intended as a tool to inform decision making processes related to the decline of Tobacco Tax Revenue. This tool is NOT a budget.

Continued on back page